AIRCRAFT ACCIDENT INVESTIGATION REPORT

AIRCRAFT DAMAGE DUE TO COLLISION WITH A VEHICLE

ALL NIPPON AIRWAYS CO., LTD.

BOEING 767-300, JA603A

NARITA INTERNATIONAL AIRPORT, JAPAN

AT ABOUT 07:38 JST, JANUARY 25, 2023

August 30, 2024Adopted by the Japan Transport Safety Board
ChairpersonChairpersonTAKEDA NobuoMemberSHIMAMURA AtsushiMemberMARUI YuichiMemberSODA HisakoMemberNAKANISHI MiwaMemberTSUDA Hiroka

1. PROCESS AND PROGRESS OF THE AIRCRAFT ACCIDENT INVESTIGATION

1.1 Summary of	On Wednesday, January 25, 2023, a Boeing 767-300, JA603A, operated	
the Accident	by All Nippon Airways Co., Ltd., landed at Runway 34L at Narita	
	International Airport, and turned toward its Spot during taxing within the	
	apron, however, slid on the icy surface of the Spot and collided with a ground	
	service equipment parking in the vicinity, resulting in damage to the airframe.	
1.2 Outline of the	On January 25, 2023, the Japan Transport Safety Board (JTSB)	
Accident	designated an investigator-in-charge and three other investigators to	
Investigation	investigate this accident.	
	An accredited representative of the United States of America, as the	
	State of Design and Manufacture of the aircraft involved in the accident,	
	participated in the investigation.	
	Comments on the draft Final Report were invited from the parties	
	relevant to the cause of the accident. Comments on the draft Final Report	
	were invited from the Relevant State.	

2. FACTUAL INFORMATION

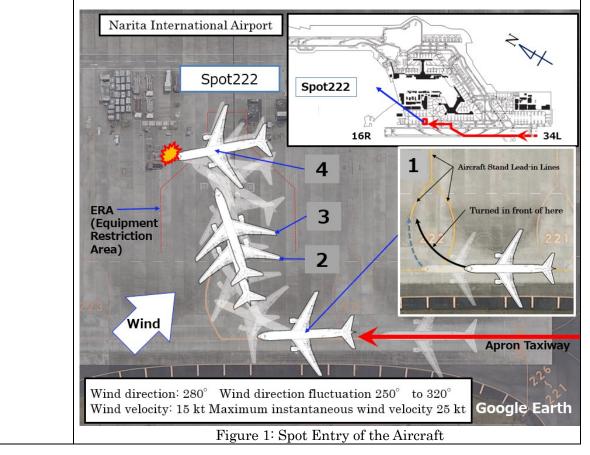
2.1	History	of the	According to the statements of the pilot in command (PIC) and the first	
	\mathbf{Flight}		officer (FO), and the records of flight data recorder and the cockpit voice	
			recorder, the history of the flight is summarized as below:	
			A Boeing 767-300, JA603A, operated by All Nippon Airways Co., Ltd.,	

departed from Hongkong International Airport as a scheduled flight 8512 of the company (a cargo flight) and landed on Runway 34L at Narita International Airport on January 25, 2023, at 07:34 Japan Standard Time (JST: UTC + 9hrs, unless otherwise stated all times are indicated in JST on a 24-hour clock). In a cockpit, the pilot in command (PIC) sat in the left seat as PF^{*1} and the First Officer (FO) sat in the right seat as PM^{*1} . After landing, the aircraft vacated the runway at taxiway A5 and taxied toward Spot 222 via taxiway W7, taxiway W and W5NGWY (upper right in Figure 1).

Visually confirming something like whitish ice and wet areas on the taxiway while taxiing, the PIC felt the taxiway surface was slippery, but thought that it was possible to stop safely by slowing down sufficiently and carefully turning to the Spot.

At the time of entering the Spot, thinking that turning along the Aircraft Stand Lead-in Line with a large rudder application as usual might cause the aircraft to slide, the PIC started to have the aircraft turn right short of the Aircraft Stand Lead-in Line. At this time, the ground speed of the aircraft was 7 kt. (See Figure 1, 1, Figure 2, 1)

The aircraft entered the Spot until its nose gear was on the part of the straight line of the Aircraft Stand Lead-in Line, and further turned to a heading of 046° along the Aircraft Stand Led-in Line, when its steering became ineffective. At this time, the ground speed of the aircraft was 4 kt. (Figure 1, 2, Figure 2, 2)



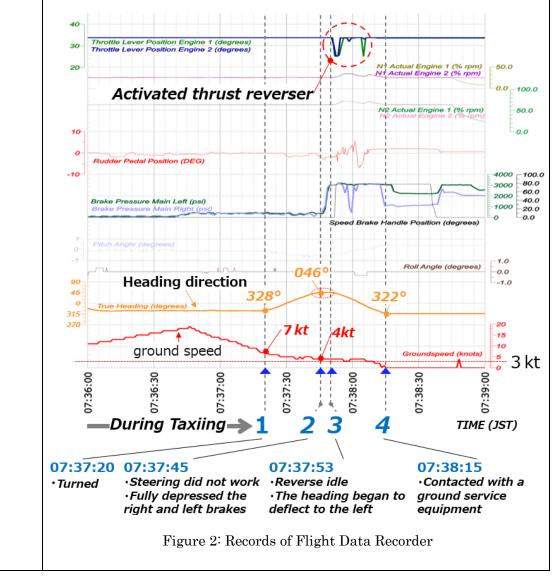
^{*1 &}quot;PF" and "PM" are terms for identifying a pilot from role sharing in an aircraft controlled by two people, PF (Pilot Flying) mainly manipulates the aircraft and PM (Pilot Monitoring) mainly performs monitoring of flight condition of the aircraft and makes cross check of operation of PF and operations other than maneuvering.

The PIC fully depressed the right and left brake pedals to stop the aircraft but was unable to stop it. Immediately after that, thinking the collision with the ground service equipment and others was unavoidable, in order to reduce the impact at the time of the collision, the PIC tried to reduce the aircraft speed with the reverse thrust by moving the reverse thrust lever to the reverse idle position, but the aircraft's tail veered to the right direction, and its airframe started to slide on the Spot while rotating counterclockwise, making it impossible to control the taxiing of the aircraft, although the brakes were applied. (Figure 1, 3, Figure 2, 3)

The aircraft continued to slide on the Spot while rotating counterclockwise, the lower surface of the nose had hit a ground service equipment that parked in the vicinity of the Spot when the heading direction deflected to 322°, came to a stop. (Figure 1, 4, Figure 2, 4, Figure 3)

After the aircraft came to a stop, following the hand signal to stop the engine by the ground operator seen ahead, the PIC operated the parking brake and stopped the engine.

This accident occurred at 07:38 on January 25, 2023, on the Spot at Narita International Airport (35° 46' 05" N, 140° 22' 41" E),).



		Provide the service equipment
2.2 Injuries to	None	
Persons		
2.3 Damage	 (1) Extent of Damage: Substantial damage Radome, forward pressurization bulkhead, lower skin panel of fuselage, forward access door, nose landing gear door and others were damaged. (Attached Figure) (2) Damage to the Ground Service Equipment (Figure 3) The driver seat and control console were damaged and deformed, and the console handrail was deformed and broken. 	
2.4 Personnel	(1) PIC: Age 52	
Information	Airline transport pilot certificate (Airplane) Type rating for Boeing 767 Class 1 aviation medical certificate Validity	April 12, 2006 April 28, 1998 May 26, 2023
	Total flight time Flight time in the last 30 days	14,188 hours 16 minutes 50 hours 02 minutes
	Total flight time on the type of the aircraft	4.490 hours 19 minutes
	Total flight time on the type of the aircraft Flight time in the last 30 days (2) FO: Age 43	4,490 hours 19 minutes 50 hours 02 minutes
	Flight time in the last 30 days	

	Flight time in the last 30 da	tys 31 hours 26 minutes
2.5 Aircraft	(1) Aircraft type:	Boeing 767-300
Information	Serial number:	32972
	Date of manufacture:	April 25, 2002
	Certificate of airworthiness:	No. 2002-011
	Validity Period since M	fay 17, 2002, the Maintenance Manual
	(All Nippon A	irways Co., Ltd. or other carriers which
	use this Aircra	aft in their joint projects with ANA) has
	been effective.	
	(2) Weight and Balance	
	When the accident occurred, the	e weight and position of the center of
	gravity of the aircraft were within the	e allowable ranges.
2.6 Meteorological	(1) Aviation Routine Weather Report ((METAR) and Landing Forecast at
Information	Narita International Airport	
	_	, Wind velocity: 15 kt, Maximum
		locity 25 kt, Wind direction fluctuation
		visibility: 10 km or more
		pe Cumulus, Cloud base 3,000 ft
	Temperature: -3 °C, Dev	
	Altimeter setting (QNH	_
	No Significant changes.	-
	(2) Weather and Temperature (Figure	
		weather distribution around Narita
		fore the accident, the weather was fine
		snowing from 20:00 to 23:00, and fine
	after 00:00.	showing from 20 00 to 20 00, and find
	According to the observation	12 Fine Sleet Snow Fine
	data (hourly) AMeDAS(Automated	
	Metrological Data Acquisition	
	System) at the airport, the	⁴ − 3.1 °C
	temperature started to decrease	
	from 15:00 on the day before the	-2 -
	accident, after 21:00, sub-zero	-4
	temperatures continued, and the	114:00 115:00 115:00 115:00 115:00 119:00 10
	temperatures continued, and the temperature at 07:00 immediately	Figure 4: Weather and Temperature
	before the occurrence of the accident	vos -3 1 °C
	(3) Wind Direction and Wind	was 5.1 C.
	Velocity (Figure 5)	³²⁰ <u>2 8 0 ° 1 4 kt</u> ²⁰
	According to the observations	
	measured by the anemometer	300 290 14 12
	installed at the place closest to the	
	Spot (approximately 398 m from the	
	end of Runway 16R side to the	260 —Wind direction —Wind Velocity 2
	-	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
	runway side, approximately 142 m	Figure 5: Wind Direction
	west side of the runway centerline,	and Wind Velocity

	and ground height about 10 m), when the aircraft tail began to slide to the
	right direction, the wind direction and wind velocity were 280° and 14 kt,
	respectively.
2.7 Additional	(1) Aircraft Status
Information	After this accident, the mechanics of the company confirmed the
mormation	integrity of the aircraft's landing gears, steering, brakes and engines, but
	found no failure.
	(2) Taxiing (Turn)
	According to AOR^{*2} for Boeing 767-300 aircraft, created by the
	company, general precautions when turning on slippery surface with snow are stated as follows:
	1. Introduction
	In winter season several operational difficulties, such as takeoff and landing performance deterioration due to contaminated runways and
	airframe icing problems, occur. As for taxiing on slippery surface, the loss
	of ground maneuverability likely increases the difficulty to maintain the
	intended track. Evaluation of ground maneuverability on slippery surface
	were conducted using flight simulator. Based on the evaluations some
	recommendations about ground maneuvering on slippery surface are
	presented in the followings.
	2. Recommendations About Ground Maneuvering On Slippery Surface
	1. Make turn in slow speed
	Directional controllability on the slippery surface depends on
	taxi speed very largely. In the simulator evaluations the intended
	tracking were not achieved by nose gear steering under the speed
	higher than about 3 kt. When taxing on slippery surface taxi speed
	should not be high even for straight courses (it should be about 10 kt or less) and should be reduced early enough to attain a desirable low
	speed before commencing turn.
	2. Apply differential braking appropriately
	Even when Directional Control by Nose Gear Steering is difficult,
	Differential Brake may be effective, therefore Differential Brake shall
	be used, as necessary.
	3. Differential thrust should not be recommenced
	The use of differential thrust to assist turn on slippery surface
	likely cause an over control due to the slow response of engine thrust
	to power lever inputs. Therefore, the use of differential thrust is not
	recommended. Furthermore, in the case of changing engine power it
	should conducted carefully and slowly not to make thrust differences
	among engines.
	Ground maneuverability is deteriorated not only by surface
	slipperiness but also by wind conditions and surface slopes, etc. In the
	case that these hazardous conditions are combined, careful operations are

 $[\]ast 2\,$ AOR, which stands for Airplane Operations Reference, refers to flight reference materials such as the supplementary or commentary on the airplane operations manual.

required. However, when it seems that the taxiing is not possible anymore under those conditions, do not hesitate to stop the taxiing and request the ground supports.

(3) Anti-icing Measures for Aprons

According to the statements of ground operators in charge of the aircraft, at about 06:30, the surface on the Spot was in icy conditions.

Therefore, the person responsible for the ground operations for the aircraft (hereinafter referred to as the "Airside Supervisor") thought that the surface conditions might adversely affect the safe stop by the aircraft and coordinated the change of Spot allocation. However, as the surface on the Spot that could be changed to was also icy as well, thus, the Airside Supervisor decided not to change the Spot, but to scatter anti-icing agents on the Spot.

At about 06:50, being instructed by the Airside Supervisor, the ground operator sprayed a total of approximately 10 kg of anti-icing agents into the area of the right and left of about 1 meter along with the approximately 61-mlong Aircraft Stand Lead-in Line in the Spot, and within the area where the ground service equipment was working. (Figure 6)

The Airside Supervisor reported to the company's airport management personnel at the airport (hereinafter referred to as "the Duty Manager") that if the anti-icing agents spraying operation was not completed by the time when the aircraft started to enter the Spot, the aircraft may be required to stop short of the Spot. After that, the aircraft had to execute a go-around due to the crosswind limitation at landing, therefore, the time for the anti-icing agents spraying operation was able to be ensured and the operation was completed by the aircraft's arrival at the Spot.

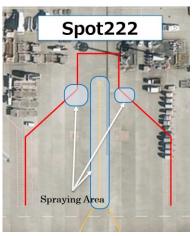


Figure 6: Spraying Area of Anti-icing Agents

Thinking that although there were some frozen areas that could affect the aircraft's taxiing control, entering the Spot slowly would make it possible for the aircraft to come to a stop safely, the Airside Supervisor reported to the Night Duty Supervisor that the Spot was ready to accept the aircraft but in such a condition that it was desirable for the aircraft to enter the Spot with fully reduced speed (hereinafter referred to as "Precautions for use of Spot").

The company's "Airport Handling Procedures" stipulates the snow removal measures as follows:

8.1.4.4 Management of Snowfall

5-3, Arrangement for the removal of snow from the apron

The Station Manager or the airport management personnel works in coordination with the Operations Coordinator and the airside personnel as he or she tries to be constantly aware of a snow removal operation alert and of relevant conditions such as the state of snowfall and snow removal operation on the apron to make sure that snow is removed from

the apron before block-in, enabling aircraft to safely come to a stop.
When the apron is found to require snow removal operation, and either
a public authority, etc. is requested to perform snow removal or a
decision has been made to perform snow removal by ourselves, note
that, even when it may not be possible to remove snow from the entire
surface of the apron, it must be ensured that snow is removed from the
lines of aircraft movement and from around the positions where tires
come to a stop (including the main gear stop positions) so that aircraft
may safely come to a stop.
However, it did not stipulate specific procedures for checking and
sharing conditions that would affect aircraft taxiing control such as aircraft
being able to safely come to a stop, and the specific methods for spraying anti-
icing agents including its spray range.
(4) Providing Information to Flight Crewmembers during Operations
According to the company's Standard Operation Control Manual, the
information that could affect the taxiing of aircraft was to be provided to the
flight crewmembers in flight operations via ACARS *3 or the company's radio
by the operation support personnel (hereinafter referred to as the "Operations
Assistant") under the direction of the Duty Manager.
According to the records on the ACARS, the information on slippery
surface with snow and others in the "Runway Surface Condition Assessment
and Reporting $^{*4"}$ for Runway $16 \mathrm{R}/34 \mathrm{L}$ as of 05 :30 was provided to the aircraft's
flight crewmembers, but in which the information on the slippery surface
conditions on the Spot was not included. And the information on the Spot
conditions was not provided even by the company radio.
The Airside Supervisor reported to the Duty Manager that the Spot was
ready as spraying anti-icing agents was completed, and the Precautions for
use of the Spot, however, the Duty Manager did not instruct the Operations
Assistant to relay the latter information to the aircraft's flight crewmembers.
According to the statement of the Duty Manager, despite of having
received the Precautions for use of the Spot from the Airside Supervisor, based
on the information that the Spot was ready, the Duty Manager did not
recognize that the surface conditions of the Spot might affect the taxiing
control of aircraft, but was paying more attentions to other arriving aircraft
that could be subject to the crosswind limitation during landing due to strong
winds rather than the Spot conditions.
(5) Runway Surface Condition Assessment and Reporting
According to the Aerodrome Operational Management Procedures that
Narita International Airport Corporation (hereinafter referred to as the
"Airport Corporation") established based on the Airport Operation Service
Guideline stipulated by the Civil Aviation Bureau of the Ministry of Land,

^{*3} ACARS stands for Aircraft Communications Addressing and Reporting System. It is equipment for providing the information necessary for an aircraft's flight from the ground to the aircraft and vice versa, via digital data communication.

^{*4 &}quot;Runway Surface Condition Assessment and Reporting" refers to assessment and evaluation of surface conditions which are performed by the airport management offices and others as part of an inspections when aircraft maneuvering areas are covered with snow or ice.

Infrastructure, Transport and Tourism, runway condition assessment shall be
conducted when the taxiway and/or apron are covered with snow or ice and
shall be disseminated through NOTAM.
According to the record of the Runway Surface Condition Assessment
and Reporting (hereinafter referred to as the "Assessment Report") at the
assessment time of 05:50, the results of the assessment of snow and others
and the measurement of a friction coefficient (hereinafter referred to as the
"Assessment and others") made on taxiway W and W7, on which the aircraft
taxied, were described as Poor ^{*5} , however, there had been no records about
aprons including the Spot.
According to the Airport Operation Service Guideline stipulates, the
Assessment and others on taxiway and/or apron are generally stipulated as
follows:
a. The Assessment and others shall be made when the snow and
ice (contaminated) coverage is expected to be more than 10 % area
of the relevant taxiway and/or apron. However, taking into
consideration the taxiing situation of airplanes and the snow
removal operation plan and others set by each airport, the taxiway
and/or apron to be assessed can be identified in advance in
coordination with relevant organizations. In this case, for the
relevant taxiway and apron, it shall be notified by the aeronautical
information publication (AIP), and the assessment of another
taxiway and/or apron can be omitted. If there are taxiway and/or
apron that should be assessed but could not be assessed, the names
of the relevant taxiway and/or apron shall be described as
unmeasured in the Assessment Report.
b. When it is certain that the results of the Assessment and
others should affect aircraft operations, the procedure to issue a
NOTAM shall be performed promptly, based on the contents put in
the Assessment Report.
In the AIP, there were no descriptions about identifying taxiway and/or
apron which the Airport Corporation would conduct the Assessment and
others.
According to the statement of the person in charge at the Airport
Corporation, the person in charge understood that the snow removal
operations and spraying anti-icing agents for aprons shall be performed by the
operators who use spots, the operator had grasped the surface conditions,
therefore, the Airport Corporation had not made the Assessment and others
for the aprons or recorded about the unmeasured aprons in the Assessment
Report, which was required by the Aerodrome Operational Management
Procedures.
In addition, the Aerodrome Operation Service Guideline did not
In addition, the recontinue operation betwee outdefile and not

^{*5 &}quot;Poor", which means that the conditions of TWY and/or apron are not good, indicates, in Japan, the conditions where TWY and/or apron that friction coefficient (μ) is less than 0.26 or "SLUSH" (Significantly melted or watery snow in such that water drops when grabbing it with a hand or water splashes when stamping on it) with a depth greater than 3 mm relative to the surface covers over 25%.

stipulo	
stipula	te that the Airport Corporation should record unmeasured aprons in
the Ass	sessment Report.
(6) Sno	w Removal Operations and Spraying Anti-icing Agents
0	n December 5, 2022, the Airport Corporation held the Coordination
Meetin	g on Snow Plan for Narita International Airport Restricted Areas
where	aviation companies, the Narita Airport Office of the Tokyo Regional
Civil	Aviation Bureau and Narita Aviation Weather Service Center
partici	pated in and stipulated the following criteria for starting snow removal
operati	ons.
<	Criteria for starting snow removal>
	The runway surface is wet or covered by less than 12 mm of snow, and
	the temperature is -4 $^{\circ}C$ and below or expected to be -4 $^{\circ}C$ and below.
	The runway surface is covered with more than 12 mm of snow.
E	lowever, taking into consideration the decision made in the
Coordi	nation Meeting, snow conditions and aircraft operations, there may be
some c	rases where the airport management personnel may judge that snow
remova	al shall be required without being constrained by the criteria above.
U	Inderstanding that in the vicinity of spots at the airport, the snow
remova	al operation and spraying anti-icing agents shall be performed by the
aviatio	n companies using the spots, the Airport Corporation had explained in
this Co	ordination Meeting, as follows:
a	Each aviation company shall perform snow removal operations
u	sing small snowplows (a board-like device attached to a vehicle for the
p	urpose of snow removal) provided by the Airport Corporation.
b	Each aviation company using the spots shall spray anti-icing
a	gents placed in various locations in the airport, as necessary.
А	ccording to the specifications of the anti-icing agents, the spray volume
is, for e	example, 100 g/m ² after snowfall, and 30 to 50 g/m ² before snowfall.

3. ANALYSIS

(1) Taxiing (Turn)

The JTSB concludes that it is certain that while turning toward the Spot, the aircraft slip on the icy surface on the Spot and the PIC became unable to control the taxiing of the aircraft, thus the aircraft collided with a ground service equipment parking around the Spot, resulting in damage to the airframe.

Since no failure in equipment was found, and before the aircraft started sliding, no incorrect flight operation by the flight crewmembers were confirmed, the reason that the PIC became unable to control the taxiing of the aircraft was most likely because the steering and brakes of the aircraft became unable to work properly due to its sliding on the icy surface.

The aircraft slid on the surface because the taxiing speed of the aircraft when starting to turn toward the Spot was not probably the one to cope with the surface conditions on the Spot. In addition, the aircraft rotated counterclockwise after starting to slide, because the aircraft's vertical stabilizer and others was possibly pushed to leeward due to influence by winds blowing from left rear with respect to the aircraft's travel direction, to which the icy surface more likely contributed.

Icy surfaces affect aircraft taxiing control due to reduced coefficient of friction, therefore, it is

desirable for aircraft to taxi on the surface that has improved by snow removal operation to a state where aircraft taxiing control would not be affected.

However, aircraft may sometimes taxi on the surface of runways and others whose conditions have not been improved enough or are worse than previously reported, therefore, it is important for flight crewmembers to consider the wind and surface conditions comprehensively and make decision more carefully based on the objective and latest information obtained from AIP and Operations Assistant and others.

In addition, for the safety of ground operators and ground service equipment, flight crewmembers should avoid using the thrust reverser to stop their aircraft within spot even after their aircraft has started sliding on the surface.

(2) Surface Conditions on Spot

The JTSB concludes that the surface conditions on the Spot had not probably been fully improved for the aircraft to taxi despite of the snow removal operations and spraying anti-icing agents performed by the ground operators in charge of the aircraft because the aircraft slid on the Spot.

The surface conditions on the Spot had not been fully improved, because within the Spot, the anti-icing agents were sprayed only part of the spot surface over which the aircraft's tires passed, in addition, the amount of the sprayed anti-icing agents was less than the one applied after snowfall as specified in the anti-icing agents' specifications, thus, the inappropriate spray range and amount of the anti-icing agents probably contributed to it.

The company did not stipulate the specific spray procedures such as the spray range, amount and timing of the anti-icing agents. It is important for the company to stipulate the specific spray procedures for the anti-icing agents to ensure the spot surface conditions are suitable for aircraft to taxi safely.

(3) Providing Information to Flight Crewmembers

The JTSB concludes as follows:

At the time of entering the Spot, the flight crewmember of the aircraft was on alert thinking that the aircraft might slid on the surface but did not reach a decision on reducing the speed of the aircraft or moving the aircraft to the Spot by towing. This flight crewmember's decision was probably influenced by the fact that they had not been provided the information on the Precautions for use of the Spot.

The information on the Precautions for use of the Spot was not provided to the flight crewmembers because the Duty Manager did not instruct the Operations Assistant to relay the Precautions for use of the Spot to the flight crewmembers. In addition, it is probable that the Duty Manager did not instruct to provide the Precautions for use of the Spot because upon receiving the information that the Spot which had been required waiting initially was ready, the Duty Manager was unable to recognize that the surface conditions on the Spot might affect the aircraft's taxiing control although having received the Precautions for use of the Spot from the Airside Supervisor.

The surface conditions on the Spot were not informed accurately to the Duty Manager probably because the company did not stipulate the procedures to confirm and share the conditions that would affect aircraft taxiing control among persons in charge. It is desirable for the company to consider the methods enable to achieve a common understanding among the persons in charge.

It is important for those who support aircraft operations by the Operation Assistant and others from the ground to ensure to provide timely the flight crewmembers with the information not limiting to the surface conditions of Spots but could affect aircraft taxiing control. (4) Taxiways and aprons Assessment and Others

The JTSB concludes as follows:

In the AIP, regarding the airport, there are no descriptions that the taxiway and/or apron to be assessed by the Airport Corporation shall be identified. Therefore, the Airport Corporation needs to conduct the assessment and others for all taxiways and/or aprons, record unmeasured taxiway and/or apron in the Assessment Report, if any, and promptly the information concerning assessment of taxiway and/or apron is notified by NOTAM, however, there were no records about the unmeasured aprons in the Assessment Report, thus, it is certain that accurate information on the aprons had not been notified by NOTAM to the relevant personnel.

With the accurate understanding the procedures based on the Airport Operation Service Guideline, regarding the condition of the aprons, the Airport Corporation is required to undertake assessments properly and provide the relevant personnel of aircraft companies and others with accurate information while keeping in mind that the apron condition is the information necessary for the flight crewmembers of aircraft taxiing on the snow-covered surface to judge carefully.

In addition, when a taxiway and/or apron assessment reveals that the surface conditions will affect the taxiing of aircraft, it is important for the Airport Corporation to consider including the operation restrictions of the relevant facilities and take measures necessary for aircraft to taxi safely such as snow removal, spraying anti-icing agents and others.

4. PROBABLE CAUSES

The JTSB concludes that it is certain that the probable cause of this accident was that while turning toward the Spot, the aircraft slid on the icy surface on the Spot and the PIC became unable to control the taxiing of the aircraft, thus the aircraft collided with a ground service equipment parking around the Spot, resulting in damage to the airframe.

The aircraft slid on the icy surface probably because the surface conditions on the Spot had not been fully improved for the taxing of the aircraft, and its taxiing speed was not the one to cope with the surface conditions on the Spot.

The surface conditions on the Spot had not been fully improved because the spray range and amount of the anti-icing agents were inappropriate, which probably contributed to it. In addition, the aircraft's taxiing speed was not the one to cope with the surface conditions on the Spot probably because the information that would affect the taxiing of aircraft was not provided to the flight crewmembers of the aircraft from the ground.

5.1 Safety Actions	As shown in 3. ANALYSIS, it is important for the company to stipulate	
Required	the specific spray procedures for the anti-icing agents to ensure the spot	
	surface conditions are suitable for aircraft to taxi safely. In addition, it is	
	important for those who support aircraft operations by the Operation	
	Assistant and others from the ground to ensure to provide timely the flight	
	crewmembers with the information not limiting to the surface conditions of	
	spots but could affect aircraft taxiing control.	
5.2 Safety Actions	(1) Actions taken by All Nippon Airways Co., Ltd.	
Taken after the	The Safety Manager of the company issued a notice to call for attention	
Accident	to ensure the safety in a slippery ramp area to all relevant heads in the	
	company as of the date of this accident.	

5. SAFETY ACTIONS

The company took the following actions for winter operations in fiscal
year 2023.
1. Established standards and others for judgement whether or not
to enter a spot.
At each airport, in case of judging that it is dangerous for
aircraft to taxi, it was decided that entering the spot should be
prohibited. In addition, the spray range of the anti-icing agents
was specified, and education and training were provided to all
concerned.
2. Providing information to flight crewmembers
It was decided that in case that entering spot is deemed
dangerous or the surface on spot is frozen, the Operation
Assistant should provide the relevant information to the flight
crewmembers.
3. Snow removal or spraying anti-icing agents around Aircraft
Stand Lead-in Line
The company requested the Airport Corporation to perform
snow removal and spraying anti-icing agents around Aircraft
Stand Lead-in Lines connecting to spots.
(2) Actions taken by the Airport Corporation
1. In the Service Operations Manual for Operations
Management Department, it was stipulated that the assessment of
the aprons should be properly conducted and recorded in
accordance with the Guidance for Runway Surface Condition
Assessment and Reporting*6, and re-education was provided to
members of the Operations Management Department.
2. Based on the result of the assessment and others of the
aprons, the measures such as spot closure, snow removal, spraying
anti-icing agents were considered from various perspectives, in
addition, the standards for judgement about necessary measures
were specified in the Service Operations Manual for Operations
Management Department so that the company members would be
able to judge about necessary measures promptly.
(3) Actions taken by the Civil Aviation Bureau of the Ministry of Land,
Infrastructure, Transport and Tourism
In the conferences and other organized by the Civil Aviation Bureau,
the Civil Aviation Bureau shared the measures and others about this
accident taken by the company and the Airport Corporation with aviation
companies and airport offices. In addition, it was informed airport
management offices across the country to cooperate with aviation companies
and others serving their airports and discuss the measures for winter
operation based on the environment and actual operations at their own

^{*6} The "Guidance for Runway Surface Condition Assessment and Recordings" is a document issued by the Civil Aviation Bureau of the Ministry of Land, Infrastructure, Transport and Tourism to provide specific methods for inspection and runway surface condition assessment based on the Airport Operation Service Guideline.

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air	port.

Attached Figure: Damage to the Aircraft

